

# Using Specific COVID-19 Targets and Patient Care Settings to Drive Global Improvements in the Evidence/Guidance Ecosystem Cycle

Jerome A. Osheroff, MD, FACP, FACMI  
ACTS COVID Collaborative  
February 24, 2021

# Webinar Goals

- Provide an **overview** of the AHRQ Evidence-based Care Transformation Support (ACTS) Initiative's COVID-19 Evidence to Guidance to Action Collaborative
- Discuss **synergies with COVID-END/partner efforts** and **cultivate** steps to **realize** them

# What Is This All About?

## Case Presentation

- ▶ MB is a 38 year-old physician who was in her usual good health until 8/20; developed cough/fever, loss of taste & smell
- ▶ Diagnosed with COVID-19, managed conservatively at home. Symptoms improved but experiencing continuing, **debilitating fatigue**
- ▶ 6 months after diagnosis, **significant fatigue continues**. Some days she's **not able to work**; **requires help** taking care of her home.

## Question Sampling

- ▶ What workup is appropriate? Symptom management?
- ▶ Benefits/risks/costs given uncertainty?
- ▶ Expected course?

**Broadly supporting patient/care team decisions and actions for many COVID clinical issues given evolving evidence & guidance**

# ACTS and Collaborative Overview

- ACTS began January '19 to develop **stakeholder-driven roadmap** for making **flow from evidence to guidance to action to data and back to evidence** more:
  - FAIR (findable, accessible, interoperable, reusable)
  - Computable
  - Useful in supporting Learning Health Systems, achieving quadruple aim
- **Stakeholder Community and Workgroup efforts** produced Draft Roadmap
  - Path from Current State to shared Future Vision
- Roadmap development efforts focused on [ACTS COVID Collaborative](#) in 2020
- Goal = **help participants address the pandemic while accelerating progress toward a high functioning global evidence/guidance ecosystem cycle.**
  - COVID-END has been a participant since its inception

# ACTS Stakeholder Community (n = 301\* as of 2/18/21)

Care Delivery Organizations (89)		Quality Organizations/ Consultants (45)	HIT/CDS Suppliers (57)	
<ul style="list-style-type: none"> <li>• Adventist Healthcare</li> <li>• ASU</li> <li>• Cedars-Sinai</li> <li>• Children’s Hospital of Atlanta (2)</li> <li>• Children’s Hospital of Philadelphia</li> <li>• City of Hope National Medical Center</li> <li>• Emory University</li> <li>• George Washington University</li> <li>• Harvard Medical School/BWH</li> <li>• HealthPartners</li> <li>• Hennepin Healthcare</li> <li>• Inova Health System (2)</li> <li>• Intermountain Healthcare (3)</li> <li>• Kaiser Permanente</li> <li>• Kittitas Valley Healthcare</li> <li>• Lehigh Valley Health Network</li> <li>• Mayo Clinic (6)</li> <li>• Medical University of South Carolina</li> <li>• Montefiore Medical Center</li> <li>• Northwestern Medicine</li> <li>• Ochsner Health</li> <li>• Oregon Health &amp; Science University (3)</li> </ul>	<ul style="list-style-type: none"> <li>• Peninsula Regional Medical Center (2)</li> <li>• RWJBarnabas Health/Rutgers Health (2)</li> <li>• Sparrow Health</li> <li>• Texas Health Resources</li> <li>• Texas Tech University Health Sciences Center</li> <li>• University of Arizona</li> <li>• University of Chicago/ Cochrane US Network (2)</li> <li>• University of Connecticut</li> <li>• University of Kansas Medical Center</li> <li>• University of Minnesota (4)</li> <li>• University of Pennsylvania Medicine (3)</li> <li>• University of Utah (6)</li> <li>• University of Washington</li> <li>• VA (18)</li> <li>• Vanderbilt University Medical Center (9)</li> <li>• Virginia Commonwealth University (2)</li> <li>• Virginia Mason Medical Center</li> </ul>	<ul style="list-style-type: none"> <li>• Advanced Health Outcomes</li> <li>• Arizona Alliance for Community Health Centers</li> <li>• BHB Clinical Informatics</li> <li>• BookZurman</li> <li>• Carradora Health</li> <li>• Clinical Informatics, Inc.</li> <li>• Constable Consulting</li> <li>• Database Consulting Group</li> <li>• EBQ Consulting</li> <li>• ecGroup Inc.</li> <li>• Fusion Consulting</li> <li>• HLN Consulting</li> <li>• Interoperability Institute</li> <li>• IPO 4 Health</li> <li>• IPRO (2)</li> <li>• Jodi Wachs</li> <li>• KLAS</li> <li>• Klesis Healthcare</li> <li>• Mathematica</li> <li>• Mike Campbell</li> <li>• MITRE (2)</li> <li>• NACHC (4)</li> <li>• NCQA (7)</li> <li>• Overhage</li> <li>• Perspecta</li> <li>• Premier</li> <li>• Principled Strategies</li> <li>• RTI (5)</li> <li>• sEA Healthcare</li> <li>• Stratis Health</li> </ul>	<ul style="list-style-type: none"> <li>• AgileMD</li> <li>• AiCPG</li> <li>• Amazon Web Services</li> <li>• Apervita (2)</li> <li>• Cerner (2)</li> <li>• Clinical Architecture</li> <li>• Clinical Cloud Solutions</li> <li>• Cognitive Medical Systems, Inc.</li> <li>• Computable Publishing (3)</li> <li>• Crisp Health</li> <li>• Decisions/UMN</li> <li>• EHRA/Allscripts</li> <li>• Elimu Informatics, Inc.</li> <li>• Epic (2)</li> <li>• EunoChains</li> <li>• EvidenceCare (3)</li> <li>• GuidelineCentral</li> <li>• Health Catalyst (2)</li> <li>• Healthwise (2)</li> <li>• IBM</li> <li>• IMO (2)</li> </ul>	<ul style="list-style-type: none"> <li>• International Guidelines Center</li> <li>• Intersystems (2)</li> <li>• Logica (2)</li> <li>• MAGIC Evidence Ecosystem Foundation (2)</li> <li>• Medisolv Inc.</li> <li>• Meditech (2)</li> <li>• Microsoft (6)</li> <li>• Motive Medical Intelligence</li> <li>• Optum (2)</li> <li>• Smedy</li> <li>• Triostech</li> <li>• ValueMomentum</li> <li>• Verily Life Sciences</li> <li>• Visible Systems Corporation</li> <li>• Wolters Kluwer</li> <li>• ZeaMed Health</li> </ul>

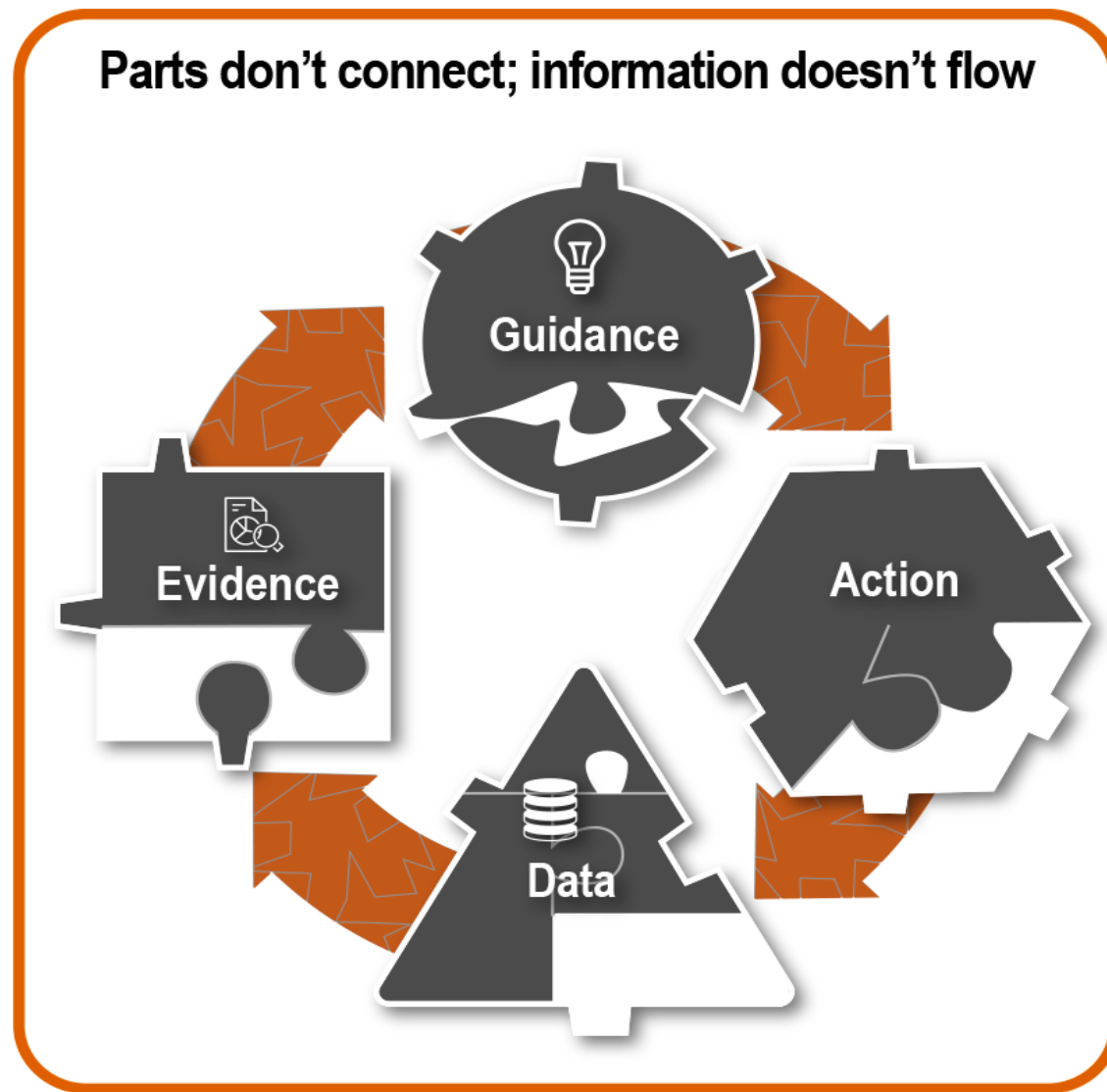
\*Names in parentheses are counted elsewhere; numbers in parentheses are individuals

# ACTS Stakeholder Community (n = 301\* as of 2/18/21)

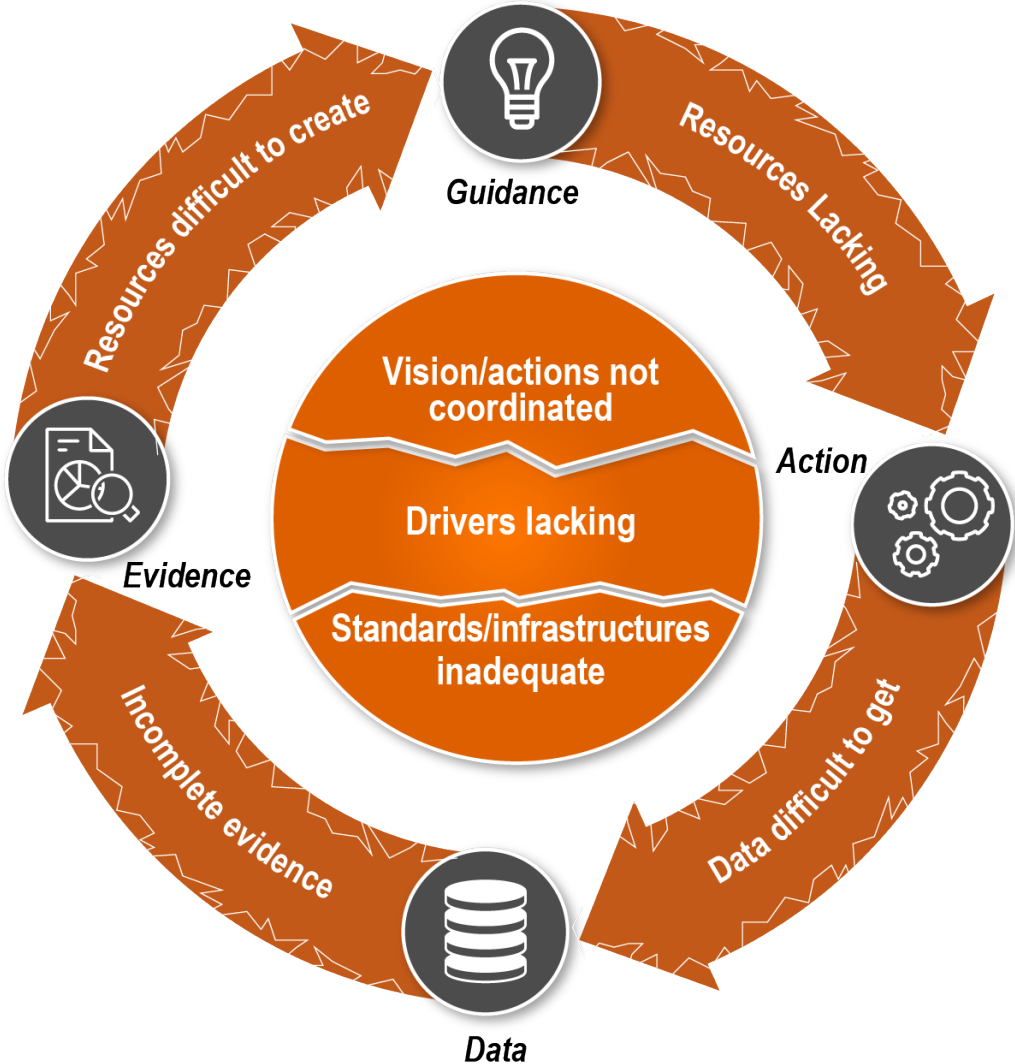
Informatics/ Researchers (18)	Specialty Societies (18)	Patient Advocates (4)	Other Govt Agencies (18)	AHRQ (26)	Payers (2)	International/ Standards/ Other (24)
<ul style="list-style-type: none"> <li>• Brown University EPC (2)</li> <li>• Duke University</li> <li>• Idaho State University</li> <li>• Indiana University</li> <li>• Johns Hopkins EPC</li> <li>• (Mayo Clinic)</li> <li>• Northwell</li> <li>• Stanford University</li> <li>• UCSF</li> <li>• University of Michigan (4)</li> <li>• University of Pittsburgh (2)</li> <li>• (University of Utah)</li> <li>• UT Health at San Antonio</li> <li>• UT Southwestern</li> <li>• (Vanderbilt University)</li> <li>• West Virginia University</li> </ul>	<ul style="list-style-type: none"> <li>• AAFP</li> <li>• AAP (2)</li> <li>• ACCME (2)</li> <li>• ACEP (4)</li> <li>• ACP (2)</li> <li>• AMA</li> <li>• AMIA (2)</li> <li>• ASH (2)</li> <li>• CHEST</li> <li>• Society of Critical Care Medicine</li> </ul>	<ul style="list-style-type: none"> <li>• Engaging Patient Strategy</li> <li>• Hassanah Consulting</li> <li>• Health-Hats</li> <li>• Patient Safety Action Network</li> </ul>	<ul style="list-style-type: none"> <li>• CDC (5)</li> <li>• CMS (5)</li> <li>• Idaho Dept of Health</li> <li>• NIDDK - NIH (2)</li> <li>• NLM - NIH</li> <li>• ONC (2)</li> <li>• Pima County Health Department</li> <li>• (VA)</li> <li>• Washington State Dept of Health</li> </ul>	<ul style="list-style-type: none"> <li>• Center for Evidence &amp; Practice Improvement (19)</li> <li>• Center for Financing, Access and Cost Trends (2)</li> <li>• Center for Quality &amp; Patient Safety</li> <li>• Office of Management Services (2)</li> <li>• ACTS Project (2)</li> </ul>	<ul style="list-style-type: none"> <li>• (CMS)</li> <li>• BCBS CA</li> <li>• BCBS MN</li> </ul>	<ul style="list-style-type: none"> <li>• Australia Living Guideline Initiative (2)</li> <li>• COVID-END</li> <li>• ECRI Institute</li> <li>• HL7</li> <li>• JBI/The University of Adelaide (2)</li> <li>• L*VE/Epistemonikos (2)</li> <li>• Librarian Reserve Corp</li> <li>• McMaster (3)</li> <li>• M. McGeehee</li> <li>• National Alliance of Healthcare Purchaser Coalitions</li> <li>• OMG/BPM+</li> <li>• OHRI</li> <li>• Sejong University</li> <li>• UK National Health Service</li> <li>• University of Melbourne (5)</li> </ul>

\*Names in parentheses are counted elsewhere; numbers in parentheses are individuals

# Current State: Can't Get Information or Tools When, Where, How Needed



# Obstacles in LHS/Knowledge Ecosystem Cycle

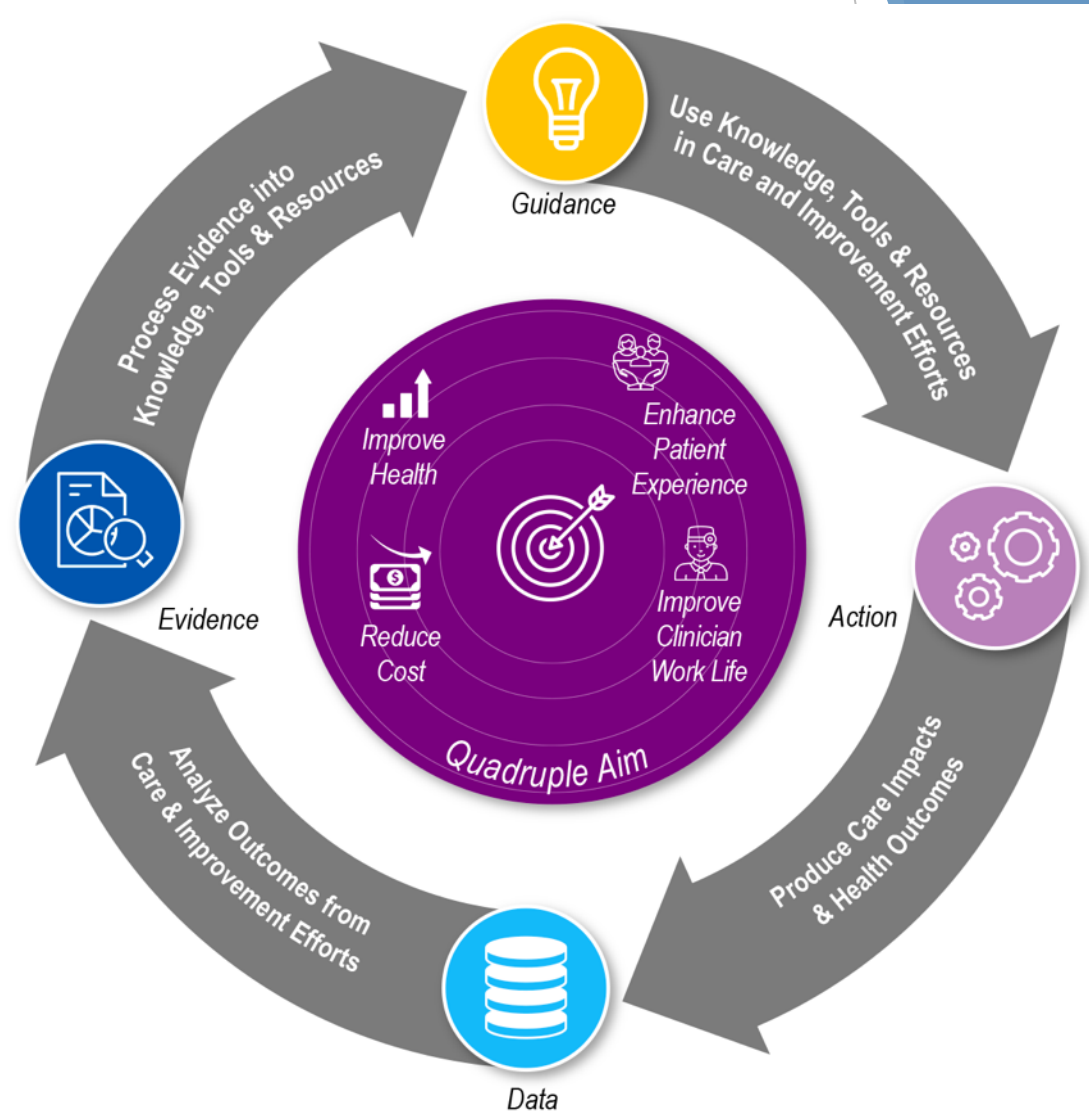


**Need Evidence/  
Knowledge  
Interoperability**  
to complement  
**Clinical Data  
Interoperability**



# Future Vision Overview

- ▶ Robust stakeholder-driven **Knowledge Ecosystem** =>
- ▶ Enables a collaborative, **virtuous improvement cycle** =>
- ▶ Where stakeholder needs are **met better** throughout the cycle =>
- ▶ = Learning Health Systems (LHSs) **Achieve the Quadruple Aim**



# DRAFT ACTS Roadmap Approach to Achieve Future Vision

## AHRQ evidence-based Care Transformation Support (ACTS) Roadmap

A Stakeholder-Driven Plan for  
Enhancing Evidence-based Care  
Delivery and Improving Outcomes

*Aim: By 2031, realize a mature healthcare knowledge ecosystem that supports Learning Health Systems (LHSs) and delivers measurable improvements in health, costs, and provider and patient experience.*



**Create/Use  
Governance &  
Collaboration**



**Enhance/  
Leverage  
Infrastructure**



**Enhance/  
Develop Living  
Computable  
Guidance**



**Enhance  
Guidance  
Implementation  
& Assessment**



**Evaluate/  
Plan  
Roadmap  
Execution**

**Phase 1:  
Concept  
Demonstrations  
2021–2024**

**Phase 2:  
Pilots  
2024–2027**

**Phase 3:  
Scaling  
2027–2030**

**Phase 4:  
LHS/Quadruple  
Aim 2030–2031**

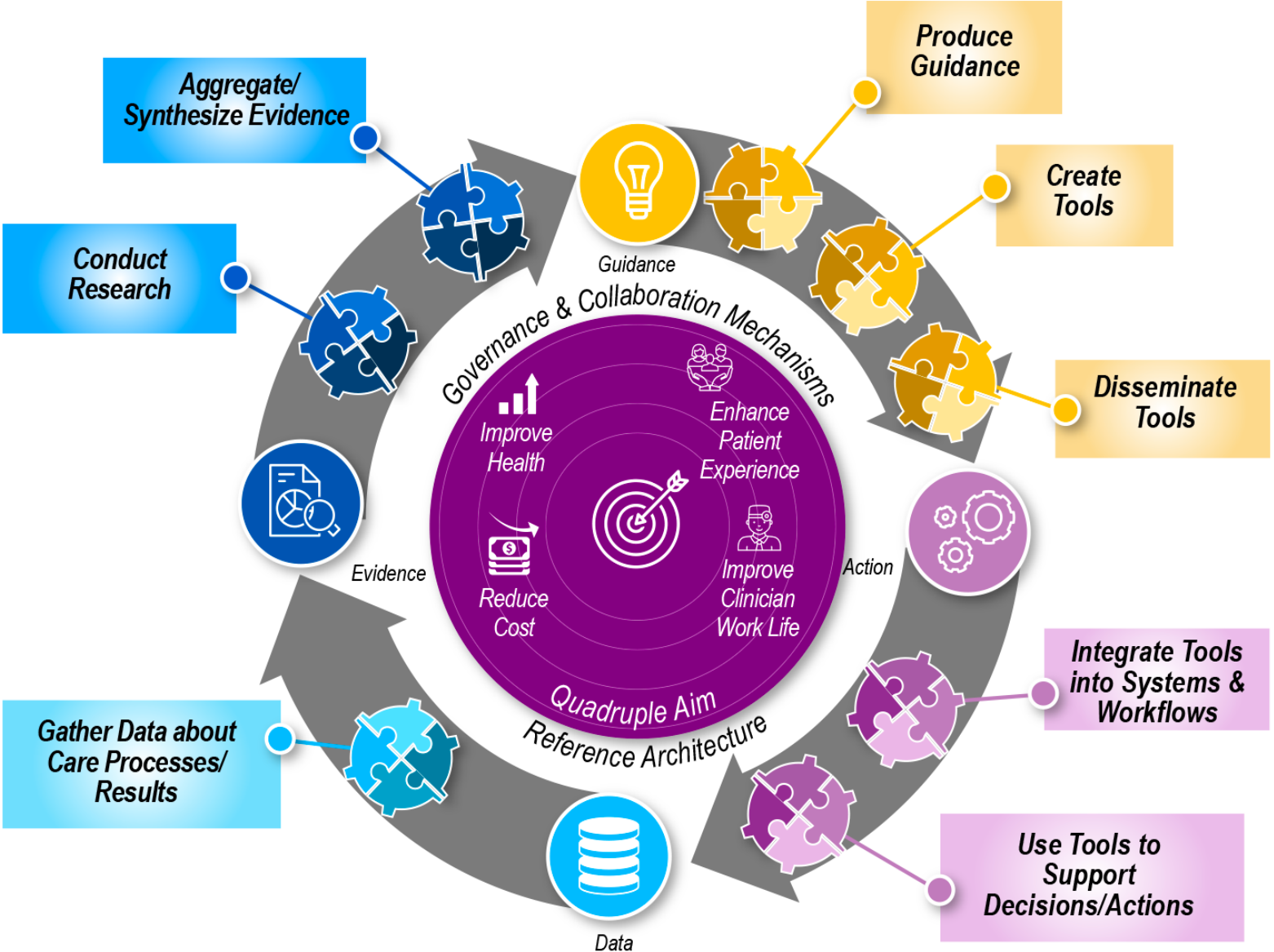
# Steps Toward Future Vision: ACTS COVID-19 Evidence to Guidance to Action Collaborative\*

## Collaborative Goals

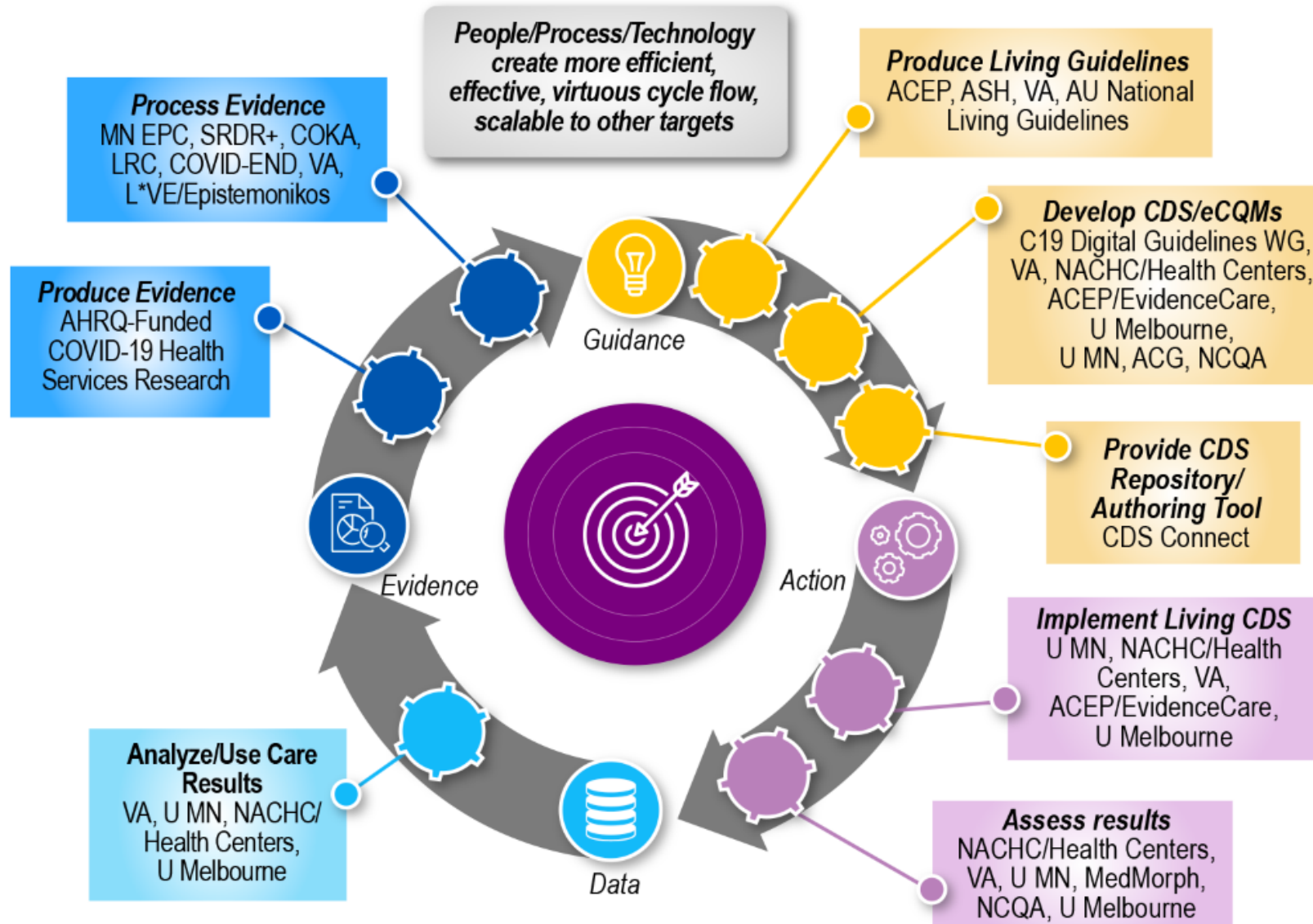
- Cross-fertilize/accelerate efforts to develop & deliver COVID-19 evidence-based guidance and tools to patients and care teams
- Measurably improve care & outcomes for *selected* targets & settings; support/promote scaling to *many others*
- Advance tools, standards, and collaborations needed for the knowledge ecosystem and LHSs

\*see [digital.ahrq.gov/covid-acts](https://digital.ahrq.gov/covid-acts)

# Knowledge Ecosystem Cycle



# Sampling of Collaborative Participants and Alignment with Ecosystem Cycle

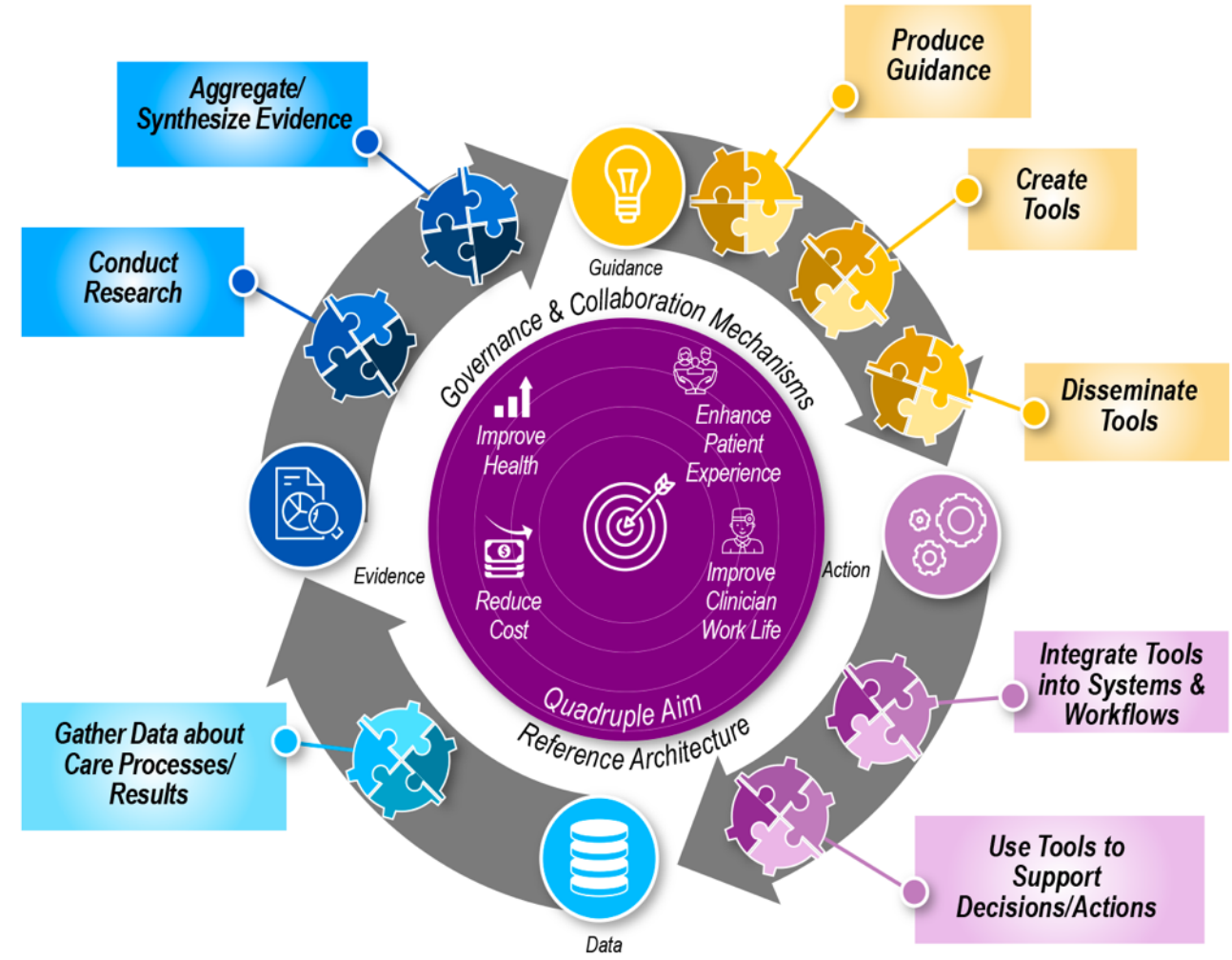


# Ecosystem Enhancement Deep Dive: Approach

- Focus on **specific targets** being addressed by **specific care delivery organizations (CDOs)**
  - **Share** strategies, learning, challenges; **mutual support**
  - **Promote scaling** to other targets/CDOs
- Target areas and CDOs:
  - **Anticoagulation:** University of Minnesota
  - **Long COVID:** NACHC (health centers), OHSU
  - **Severity Assessment/Triage:** VA, NACHC

# Ecosystem Enhancement Deep Dive: Sharing / Collaboration Template

- ▶ Target/Organization =
- ▶ For each cycle step:
  - ❑ Major Successes
  - ❑ Pressing Needs
  - ❑ Collaborative Support Asks
  - ❑ Insights/tools/approaches by others



# Sampling of Ecosystem Enhancement Activities & *Potential* Partners

## ▶ Identify studies

- Librarian Reserve Corps, Epistemonikos

## ▶ Synthesize studies in living reviews

- COVID NMA, UMN EPC (anticoagulation), AU Living Guidelines, NIH, WHO

## ▶ Make evidence executable (ultimately computable):

- SRDR+

## ▶ Produce Living Guidelines

- AU Living Guidelines, ASH/ACCP (anticoagulation), NIH, WHO

## ▶ Make guidelines executable (ultimately computable)

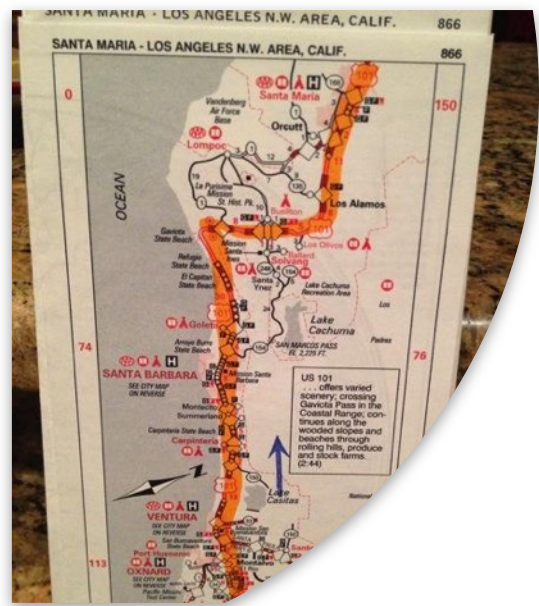
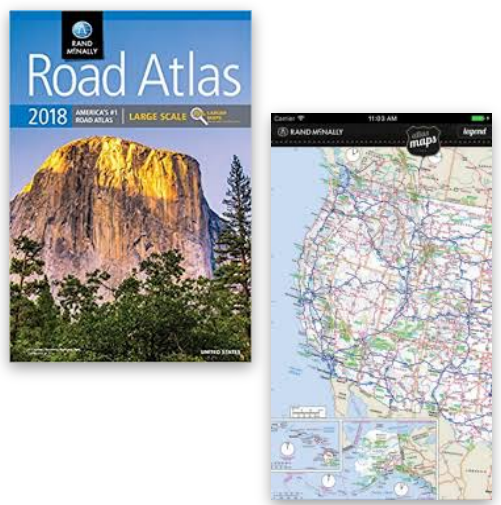
- MAGICapp



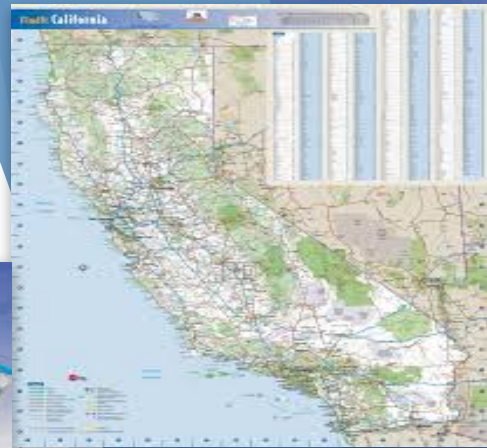
# Sampling of Ecosystem Enhancement Activities & *Potential* Partners, cont.

- ▶ **Adapt Guidelines for local implementation**
  - Clinical sites
- ▶ **Express Guidelines as living CDS interventions/eCQMs**
  - C19 Digital Guideline WG's CPG on FHIR-based methods, clinical sites
- ▶ **Disseminate tools (CDS, eCQMs)**
  - CDS Connect
- ▶ **Integrate guidelines into systems/workflows; use in care**
  - clinical sites
- ▶ **Gather/analyze care results data; use for QI/new evidence**
  - clinical sites

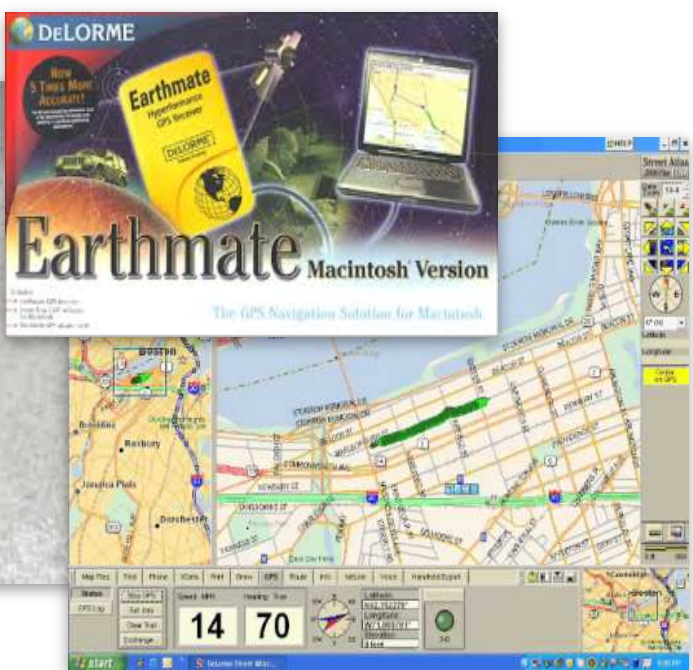
PRINT



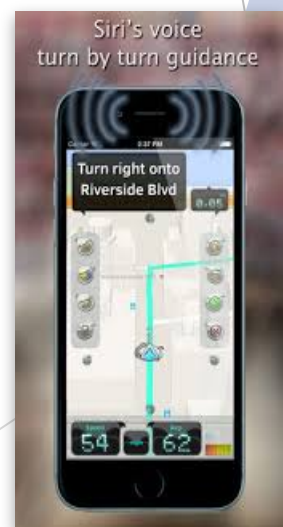
DIGITAL



EXECUTABLE



COMPUTABLE



## PRINT

Familiar, conceptually organizing much of our workflow

### Sharable Value Unit

**Physical object**, a relatively large unit for sharing many knowledge bits in one container

## DIGITAL

Current PLATFORM for dissemination

### Sharable Value Unit

**Digital object** (like a PDF), a relatively large unit for sharing many knowledge bits in one container

## EXECUTABLE

Many specific software tools, but each tool limited to local execution

### Sharable Value Unit

**Small digital object** (micro-content), but within the constraints of the executable environment

## COMPUTABLE

Widely interactive, interoperable, integrated possibilities - PLATFORM of the near future

### Sharable Value Unit

**Small digital object**, enabling contextualized selection, customizable presentation, and reusable dissemination

# Related Effort: Evidence/Guidance Computability Tool Requirements Project

Produce for 4 tools to make evidence & guidance computable

1. Research Results
2. Systematic Reviews
3. Recommendation Rationale
4. Coded Recommendation Terminology

## Use Case Data Entry Form: ACTS Evidence to Guidance Computability Tool Requirements Project

This form is designed to capture Use Case data for tools that may be developed as a result of the ACTS Evidence to Guidance Computability Tool Requirements Project. For each field in the form, please provide detailed information as guided by each question.

\* = Answer Required

### Computability Tools

\* Select the computability tool this use case is for

- Research Results: Produce and Disseminate Computable Study Results
- Systematic Reviews: Produce and Disseminate Computable Systematic Review Findings
- Recommendation Rationale: Produce and Disseminate Computable Rationale for Recommendation
- Recommendation Coded Terminology: Produce and Disseminate Computable Coding for Participant Intervention Factors for Recommendations

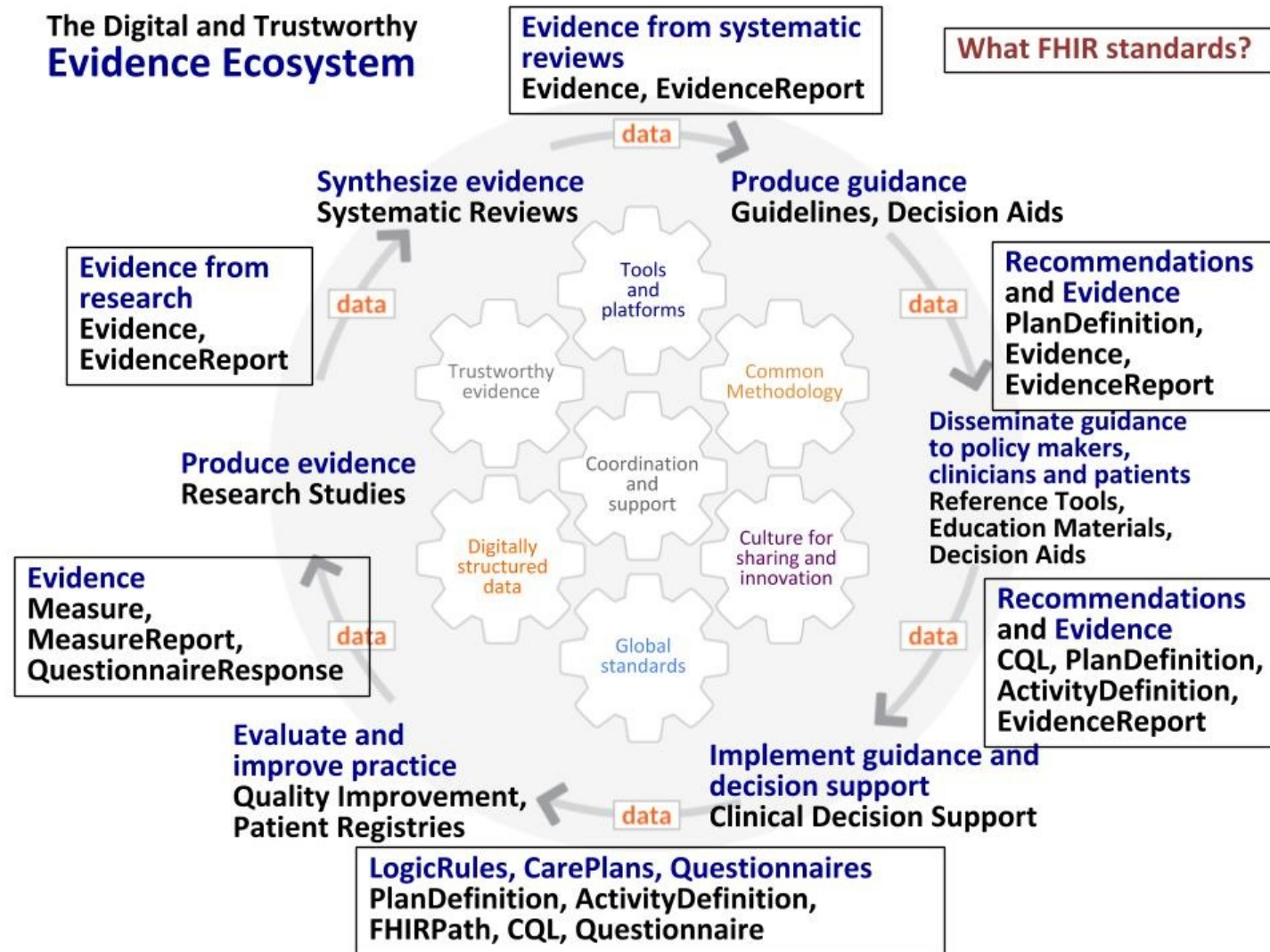
### Name and Description

Create a name and enter basic information about the use case(s)

\* Enter a short, descriptive name of the use case

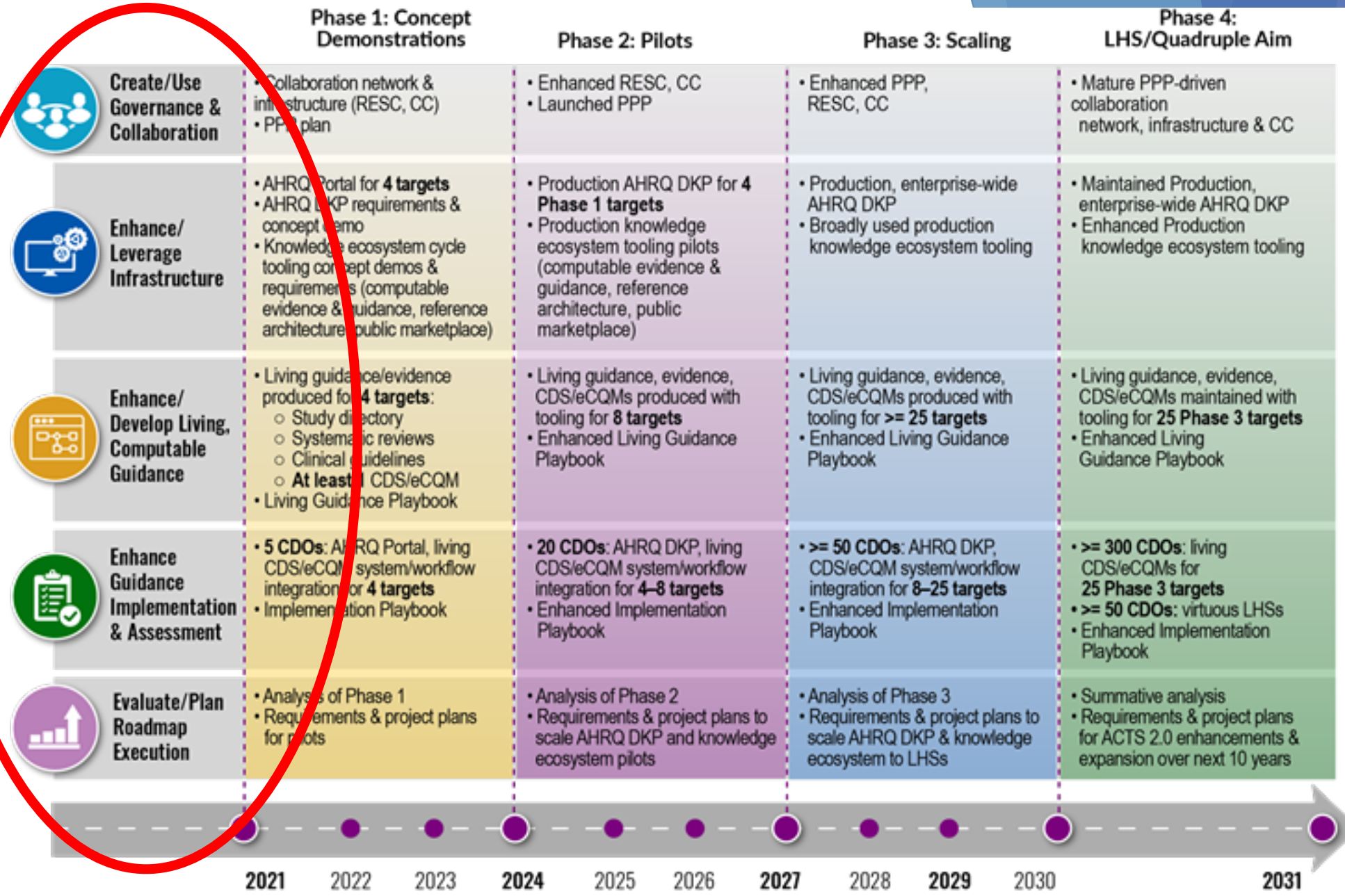
\* Describe the goal(s)/objective(s) of the use case

# Examples of Pertinent FHIR Standards



Source: Brian S. Alper MD MSPH, Computable Publishing LLC, based on diagram from MAGIC Evidence Ecosystem Foundation

# Collaborative is Taking Steps Toward Implementing Draft Roadmap Approach to Achieve Future Vision



## Collaborative Steps Toward Future Vision

- COVID-19 is 1 of 4 **initial targeted conditions** to demonstrate knowledge ecosystem cycle improvements
- Collaborative/Learning Community is:
  - Seeding **cross-stakeholder coordination efforts**
  - Laying foundation for **enhanced ecosystem cycle infrastructure** (best available, 2.0 requirements)
  - Concept demos for **enhanced/computable evidence/guidance content & processes**
  - Concept demos for **enhanced guidance implementation**
  - Laying foundation for **evaluation, planning, piloting, scaling**

# Stakeholder Engagement in Draft Roadmap

**Thirty-one organizations** whose staff participated in Draft Roadmap Development have provided support letters indicating plans to align their efforts and investments with Roadmap execution.

## **Federal Agencies: 1**

[VHA](#) (Nebeker)

## **Care Delivery Organizations: 7**

[VCU/ACORN](#) (Krist)

[M Health Fairview](#) (Melton-Meaux/Tignanelli),

[U Chicago Medicine](#) (Umscheid),

Rutgers [RWJBarnabas Health](#) (Sonnenberg)

[MUSC](#) (Lenert)

[Hennepin Healthcare](#) (Pandita)

[AACHC-CVN](#) (Frick)

## **Professional Societies/Accrediting Bodies/Institutes: 7**

[American Medical Association](#) (Rakotz)

[AMIA](#) (Dykes)

[ACMQ](#) (Casey)

[ACCME](#) (Singer)

[NCQA](#) (Barr)

[RTI](#) (Richardson)

[ACP](#) (Qaseem)

## **Health IT Vendors/Initiatives: 7**

[Cognitive Medical Systems](#) (Burke/Bormel)

[Health Catalyst](#) (Rimmasch)

[Apervita](#) (Middleton)

[U Mich/MCBK](#) (Friedman/Richesson/Flynn)

[Logica Health](#) (Huff)

[EBM on FHIR/COKA/Computable Publishing](#) (Alper)

[BPM+ Health](#) (Rubin)

[HL7](#) (Jaffe)

## **Clinical Evidence/Guidance Organizations: 7**

[Cochrane Collaboration](#)

[COVID-END](#) (Grimshaw)

[GIN](#) (Harrow)

[JBI](#) (Jordan)

[Epistemonikos](#) (Rada)

[MAGIC Evidence Ecosystem Foundation](#) (Vandvik/Brandt)

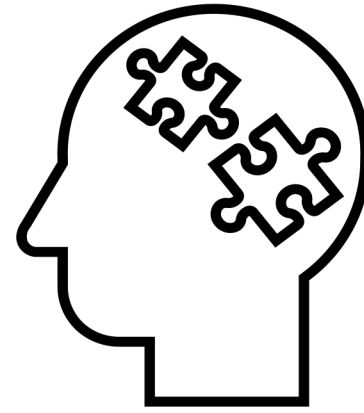
[McMaster University](#) (Iorio)

## **Patient Advocates: 1**

[Hassanah Consulting](#) (Tuftte)



# ACTS Collaborative and COVID-END/Partner Synergies



- Where on the Ecosystem Cycle are ***you*** concentrating?
  - Care delivery
  - Evidence processing
  - Guidance processing
  - Other?
- How can the **Collaborative activities** advance ***your* efforts**, and **vice versa**?

# Do You Have Resources, Tools, Expertise, Networking, Evidence, Guidance, etc. that Can Help:

- Patients with targeted conditions?
- People that care for these patients?
- Care Delivery Organizations in which this care is delivered?
- Organizations that produce tools to help the CDOs, care teams, and patients?

What would **win-win-wins** look like for you to provide these in ways that **advance progress toward your objectives?**

# Next Steps

- **Brainstorm opportunities**
  - Please **share thoughts in chat now!**
  - Seeding discussion (David, Per, Camila)
  - Open mic
  - Follow-up meetings (TBD)
- Engage in **Collaborative concept demo** efforts
  - e.g., calls, website sharing, related projects
- Engage in related **evidence/guidance computability** efforts
  - ACTS Pilot to Define use cases/requirements for tools
  - Related efforts (e.g., COVID Knowledge Accelerator [COKA](#))

# Thank You!

Collaborative Website:

<https://covid-acts.ahrq.gov>

Let's connect:

[josheroff@tmitconsulting.com](mailto:josheroff@tmitconsulting.com)

[support@ahrq-acts.org](mailto:support@ahrq-acts.org)